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S3S2371 S3S2371 s All Invoices, F p must accompe must be shown le Express Shipmer HONE: 98 I SANBOR	BASE UNIT	BASE UNIT PRICE
PURCHA ORDER: ORDER: This Number Must Appear Or Packages and Bills of Lading (2) copies of your packing sill tem Identification Number(s) Invoices. Attn: Accounts Payab Do not Declare Valuation of Post. ORDER DATE ALTERATION EFFECTIVE	SE	FED TAX CODE/ % Y PRODUCTION SUMENTATION E PROVIDE JOTE (S) WITH CE OF A. LAST PAGE
GINAW STEERING SYS. TOTYPE OPERATIONS LAR DR US TOMOTIVE SYSTEMS OPERATIONS AND RD. US US PRINTE BY STEMS US I US PRINTE BY STEMS AND RD. US Systement in any way modifying any of stall terms and conditions time and signed by Byer's authorized representative. Shown Hereon, additional Terms and Conditions	OTHERWISE	WILL BE PAID BY THOUT PROPER DOCKES ACE (4) PLEASE ING SOURCES, QUE ABOVE TO SOURCES, QU
SHIP TO: (3PI) PROTOTYP 2975 NODULAR D SAGINAW MI 48601 INVOICE TO: 3900 HOLLAND R DEPT. 14 SAGINAW MI AUTOMOT PROTOTYPE OPER DEPT. 14 SAGINAW MI 48601 This order is not binding until accepted. Acceptance should be not be received in the terms and conditions to what has one the reger and conditions to will be standing the terms and conditions to will be standing the terms and conditions to will stand the standing the terms and conditions to will be standing the terms and conditions to will be standing the terms and collect squeenment in any late cheding upon to collect and spined it government to Attached Here it Shown Here Attached Here it Shown Here Attached Here is Shown Here	SHIPPING POINT	DESCRIPTION JLS. THESE TO OUNDES THE PROPOSED THE PROPOSED ANY DEVIAT ATS WILL ULTIM SUPPLIER HAS R CONDITIONS JA CONDITIONS JA OPPLIER HAS R
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	PAYMEN NET ITEM	SEQUENCE SEQUENCE

05-44481-rdd Doc 7418-16 Filed 03/26/07 Entered 03/26/07 15:47:11 Exhibit 3b Ancon Pg 2 of 20



Ancon Prototype & Machine | Universal Tool | Universal Inspection | Universal Manufacturing

H.E. Services - 5117 S. Dort Hwy - Flint, MI 48507 - 810-743-4900 - Fax 810-743-8400



5117 S. DORT HIGHWAY FLINT, MI 48507 PHONE (810) 743-4900 FAX (810) 743-8400

		INVOICE
	Invoice No.	7110000053
	Date	7/31/2003
	Order No.	7100000079
٠	Shipper ID	71S0000051

BILL TO: 1		SHIP TO:
Delphi 3900 Holland Ave Saginaw, MI 48601		Delphi 3900 Holland Ave Saginaw, MI 48601
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PAGE 1

F.O.B. POINT		SHIP	VIA		ORDERED BY		CUSTO	MER P.O. NO.
		Will Ca	1	ŀ	(AREN BISHO	OP .	_ s	3S23710
ORDER DATE		TERMS		PARADI	OX SHIPPER		SITE	
7/10/2003		NET 30 DAYS					71M	N .
PART NUMBER	. •	QTY ORDERED	UNITS	TY SHIPPED	QTY BO	PRICE	DISC %	EXT. PRICE
71-356001-00		100.000	EA	 100.0000	0.0000	36.000	0.00	3,600.000

26108356-07D BALL OUTER TRIPOT

	Sales Total	3,600.00
REMIT PAYMENT TO:	Shipping & Handling	0.00
Comerica	Misc. Charges	0.00
 Department # 274201 H.E. Services Company	Tax Total	0.00 3,600.00
P.O. BOX 67000	Less Paid Amount	0.00
DETROIT, MICHIGAN 48267-2742	TOTAL	3,600.00

Filed 03/26/07 Entered 03/26/07 15:47:11
Ancon Pg 3 of 20
A Division of H. E. Services

Exhibit 3b

SHIPPING **ORDER**



→ PROTOTYPE & MACHINE

1755 Wicco Road Saginaw, Michigan 48601 Phone (989) 755-0328 Fax: (989) 755-0330

SHIPPER NUMBER

028941

710-6442

S.O. NUMBER

SHIPPED TO	DELPHI A	AUTOMOTIVE SYSTEMS	DATE SHIPPED 7/23/2003
		DULAR DRIVE	CUSTOMER'S S3S23710
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ESHIPPING ORDER

→ PROTOTYPE & MACHINE

SHIPPER NUMBER

028980

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1755 Wicco Road Saginaw, Michigan 48601 Phone (989) 755-0328 Fax: (989) 755-0330

710-6442

S.Q. NUMBER

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ADDRESS	2975 NO D	CUSTOMER'S ORDER NUMBER _S3923710
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	CAREN BI	SHOP SHIPPED VIA
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,		JUL 3 1 2003
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HOW PACKED	·	RECD. BY

05-44481-rdd Doc 7418-16 Filed 03/26/07 Entered 03/26/07 15:47:11 Exhibit 3b



Ancon Pg 6 of 20
Ancon Prototype & Machine | Universal Tool | Universal Inspection | Universal Manufacturing

H.E. Services - 5117 S. Dort Hwy - Flint, MI 48507 - 810-743-4900 - Fax 810-743-8400



5117 S. DORT HIGHWAY FLINT, MI 48507 PHONE (810) 743-4900 FAX (810) 743-8400 Invoice No. 71|0000089

Date 8/14/2003

Order No. 710000079

Shipper ID 71S0000095

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PAGE 1

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F.O.B. POINT	SHIP VIA	ORDERED BY	CUSTOMER P.O. NO.
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ORDER DATE	TERMS	PARADOX SHIPPER	organism of the second state of the second sta
7/10/2003	NET 30 DAYS		71MN
PART NUMBER	QTY ORDERED UNITS	QTY SHIPPED QTY EO	PRICE DISC % EXT. PRICE
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26111239-07D BALL OUTER T	RIPOT	,	

26.1.1.1240-07D-BALL OUTER TRIPOT

		Sales Total	4,888.00
REMIT PAYMENT TO:		Shipping & Handling	0.00
Comerica		Misc. Charges	0.00
Department # 274201		Tax Total	0.00
H.E. Services Company			4,888.00
P.O. BOX 67000 DETROIT, MICHIGAN 48267-2742		Less Paid Amount	0.00
		TOTAL	4,888.00

Filed 03/26/07 Entered 03/26/07 15:47:11

A DAMSON of P.OET Strates

SHIPPING **ORDER**

PROTOTYPE & MACHINE

SHIPPER NUMBER

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1755 Wicco Road Saginaw, Michigan 48601 Phone (989) 755-0328 Fax: (989) 755-0330

710-6442

S.Q. NUMBER

SHIPPED	TO_DELPH	AUTOMOTIVE SYSTEMS	DATE SHIPPED 8/12/2003
ADDRESS	2975 1	NODULAR DRIVE	CUSTOMER'S S3S23710 ORDER NUMBER
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PROTOTYPE & MACHINE

1755 Wicco Road Saginaw, Michigan 48601 Phone (989) 755-0328 Fax: (989) 755-0330 SHIPPER .NUMBER

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CITY	SAGINAW		ER
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05-44481-rdd Doc 7418-16 Filed 03/26/07 Entered 03/26/07 15:47:11 Exhibit 3b

Ancon Prototype & Machine Puniversal 100 Puniversal Inspection | Universal Manufacturing

H.E. Services - 5117 S. Dort Hwy - Flint, MI 48507 - 810-743-4900 - Fax 810-743-8400



5117 S. DORT HIGHWAY FLINT, MI 48507 PHONE (810) 743-4900 FAX (810) 743-8400 Invoice No. 711000090
 Date 8/14/2003
 Order No. 710000079
 Shipper ID 71S000096

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7/1	10/2003	-	NET 30 DA	YS			29033			71	MN
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26111241-07D BALL OUTER TRIPOT

	Sales Total	1,770.00
REMIT PAYMENT TO:	Shipping & Handling	0.00
Comerica	Misc. Charges	0.00
Department # 274201	Tax Total	0.00
H.E. Services Company	 *	1,770.00
P.O. BOX 67000 DETROIT, MICHIGAN 48267-2742	Less Paid Amount	0.00
	TOTAL	1,770.00



Saginaw, Michigan 48601 Phone (989) 755-0328 Fax: (989) 755-0330

Æ-Meds08/26/07E. Servisesd 03/26/07 15:47:11 Ancon Pg 11 of 20

→ PROTOTYPE & MACHINE 1755 Wicco Road

SHIPPER NUMBER

029033

710-6442 🐧 🖰

S.O. NUMBER

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(A Division of H.E. Services)

PROTOTYPE PROTOTYPE

1755 Wicco Rd. * Saginaw, MI 48601 * Phone: (989) 755-0328 * Fax: (989) 755-0330

ONOTE # 5493 DATE: 07/15/03

**AVFID EOB 30 DVX2** 

Prototype Center Delphi Saginaw :NTTA

998E-LSL-686 Karen Bishop

Eax:

:OT

We are pleased to submit the following quote:

V/NDelivery 00.0218 Price

Outer Tripot Ball Part Name

26111238 M/P Part#

Otv.

Chart

partial batch build from the one hundred-piece order to be shipped on 7-25-2003. material left on part dimension 7.60 - 7.50 mm on 12 pieces. This will be an early treatment charge per Engineering request from Scott on 7-14-2003 for extra Note: Karen, please alter P.O S3S23710 regarding one lot setup and additional heat

Thank you for the opportunity to provide this quote.

Joel Karwat

Operation Manager

Zincerely

66/1/8 KEV. 004 QF-57

05-44481-rdd

Doc 7418-16

Ancon Pg 14 of 20

Filed 03/26/07 Entered 03/26/07 15:47:11 Exhibit 3b

05-44481-rdd Doc 7418-16 Filed 03/26/07 Entered 03/26/07 15:47:11 Exhibit 3b Ancon Pg 15 of 20



05-44481-rdd Doc 7418-16 Filed 03/26/07 Entered 03/26/07 15:47:11 Exhibit 3b

H.E. Services - 5117 S. Dort Hwy - Flint, Mt 48507 - 810-743-4900 - Fax 810-743-8400



5117 S. DORT HIGHWAY FLINT, MI 48507 PHONE (810) 743-4900 FAX (810) 743-8400 INVOICE

Invoice No. Date

Order No.

Shipper ID

7110000068 8/22/2003 7100000207 71S0000070

1. E. Tastung

Matt Burk

PAGE 1

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	F.O.B. POINT		SHIP	VIA ( See Jack)	A STATE OF THE STATE OF	ORDERED BY	en de la companya de	CUSTOR	TER P.O. NO.
	FOB Truck		Truck			MATT BURK		PR33	3446-006
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. O	RDER DATE		TERMS		PARA	DOX SHIPPER	A- 7	SITE	the transfer of the
8/	/19/2003		NET 30 DAYS			29070		71MN	
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	PART NUMBER		QTY ORDERED	UNITS	OTY SHIPPED	QTY EO	PRICE	DISC %	EXT. PRICE
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	Sales Total	565.00
REMIT PAYMENT TO: Comerica	Shipping & Handling Misc. Charges	0.00
Department # 274201 H.E. Services Company P.O. BOX 67000	Tax Total  Less Paid Amount	0.00 565.00 0.00
 DETROIT, MICHIGAN 48267-2742	TOTAL	565.00

Exhibit 3b

05-44481-rdd Doc 7418-16 Filed 03/26/07 Entered 03/26/07 15:47:11 Ancon Pg 18 of 20



Ancon Prototype & Machine | Universal Tool | Universal Inspectors | Universal Manufacturing H.E. Services - 8117 S. Dort Hwy - Plint, NE 48807 - 810-743-4900 - Plax 810-743-8400



5) 17 S. DORT HIGHWAY FLINT, MI 48507 PHONE (810) 743-4900 FAX (810) 743-8400

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Date	8/22/2003
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		Seles Total	665.00
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Arcon Prototype & Machine | Universal Tool | Universal Inspection | Universal Manufacturing

Services - 5117 S. Dort Hay - Films HS 48507 - 810-743-4900 - Fax 810-743-8400



5117 S. DORT HIGHWAY FLINT, MI 48507 PHONE (810) 743-4900 FAX (810) 743-8400

Date Order No.

8/22/2003 7100000207

\$hipper 1D 7150000070

Delphi 3900 Holland Ave Saginaw, Mi 48601		Delphi 3900 Holland Ave Saginaw, MI 48801		,	
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		Sweet Total	585.00
* ** *	REMIT PAYMENT TO:	Shipping & Handling	0,00
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	Department # 274201	Tax Total	0.00
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